# CENTRAL LOCAL HEALTH INTEGRATION NETWORK BOARD OF DIRECTORS

May 27, 2014 1:00pm- 3:00pm Central LHIN, 60 Renfrew Dr. Markham, ON

## MINUTES OF MEETING

#### **Board Members Present:**

- Mr. John Langs, Chairman
- Mr. John Rogers, Board Member
- Mr. Albert Liang, Board Member
- Dr. Uzo Anucha, Board Member
- Mr. Stephen Quinlan, Board Member
- Ms. Brenda Urbanski, Board Member
- Ms. Audrey Wubbenhorst, Board Member
- Ms. Aldous (Sally) Young, Board Member

#### Absent:

Ms. Judy Cameron, Board Member

## **Staff Participants:**

- Ms. Kim Baker, Chief Executive Officer
- Ms. Karin Dschankilic, Senior Director, Performance, Contracts and Allocations & Chief Financial Officer
- Ms. Robin Gauzas, Executive Assistant, Recording Secretary
- Ms. Lynn Singh, Director, Strategic Initiatives
- Ms. Carol Edwards, Senior Planner

#### Guests:

- Ms. Maggie Kersteci, Senior Director, Health System Programs, Ontario Medical Association
- Ms. Suzanne Smoke, Aboriginal Cultural Coordinator, Biindigen Gallery Georgina Arts Centre & Gallery

## 1.0 MEETING CALLED TO ORDER

The meeting was called to order at 1:01 p.m.

## 2.0 NOTICE/RECOGNITION OF A QUORUM

This meeting was formally constituted with Board members receiving adequate notice in accordance with By-Law No. 2. The notice, agenda and materials were distributed to the Board and were posted on the Central LHIN website.

Quorum of a Board comprising nine members is 5 directors. A quorum was present at the meeting.

In accordance with the By-law, participants and guest speakers were introduced. There are no provisions for deputations.

## 3.0 APPROVAL OF AGENDA

"ON MOTION made by Mr. Stephen Quinlan and seconded by Ms. Aldous Young, IT WAS RESOLVED THAT,"

"The Agenda be approved."

**CARRIED May 27-14-045** 

- **4.0 DECLARATION OF CONFLICT OF INTEREST**No conflicts were declared.
- 5.0 APPROVAL OF CONSENT AGENDA

"ON MOTION made by Mr. John Rogers and seconded by Ms. Audrey Wubbenhorst, IT WAS RESOLVED THAT,"

"The Consent Agenda be approved as distributed and all resolutions contained therein be adopted as follows:

**CARRIED May 27-14-046** 

5.1 APPROVAL OF MINUTES

"The minutes of March 25, 2014 be approved as circulated."

CARRIED May 27-14-047

#### 5.2 OTHER ITEMS

5.2.1 Enterprise Risk Management Framework

## BE IT RESOLVED THAT:

"The Central LHIN Board of Directors:

"Approves the Central LHIN Enterprise Risk Management Framework as presented to the Board at the October 24, 2013 Board meeting."

CARRIED May 27-14-048

5.2.2 2013-16 Amendment to the Long-Term Care Home Service Accountability Agreements with Unionville Home Society

## **BE IT RESOLVED THAT:**

"The Central LHIN Board of Directors:

"Approves the amendment to Schedule A.3 – Bed Type of the 2013-16 Long-Term Care Home Service Accountability Agreement for Union Villa as follows:

Bed Type	Current # of Beds	Proposed # of Beds
Long Stay Beds	143	158
Veterans' Priority Beds	2	2 find mini
Convalescent Care Beds	15	0 (1) 10 (1)
Respite Beds	0	0
Interim Beds	the special poor I made of	0 mar, ale ja arbiera
Beds in Abeyance	0 6	
TOTAL	160	160

CARRIED May 27-14-048

## 5.2.3 2013-16 Long-Term Care Home Service Accountability Agreement Changes

### BE IT RESOLVED THAT:

## "The Central LHIN Board of Directors:

1. Approves the following changes to Schedule D – Performance Indicators of the 2013-16 L-SAA taking effect April 1, 2014:

L-SAA INDICATOR	CHANGE		
Long-stay utilization	Move from Performance to Explanatory		
Compliance status	Move from Performance to Explanatory		
Debt service coverage (DSC) ratio	Move from Performance to Explanatory in Years 2 and 3		

2. Delegates authority to the Central LHIN CEO to sign the L-SAA amendments as identified above."

CARRIED May 27-14-049

#### **5.3 REPORTS OF COMMITTEE**

5.3.1 Audit Committee

5.3.1.1 2014/15 Central LHIN Operating Budget

## **BE IT RESOLVED THAT:**

"The Central LHIN Board of Directors approves:

a) The 2014-15 Central LHIN break-even operating budget of \$6,101,242 as follows;

Revenue	\$6,101,242
Expenses:	
Staffing	\$4,436,965
LHIN Shared Services	\$404,644
Occupancy	\$292,117
Other general and administrative	\$812,304

Central Ontario System Council	Electronic	Health	\$104,000
Amortization		a din	\$51,212
Surplus (Deficit)			0

- b) A revision of the Annual Business Plan financials to incorporate the approved 2014-15 operating budget numbers; and
- c) In the event that the LHIN is tracking towards a surplus in 2014/15, authorizes the use of the surplus funds for the following:
  - Software for budgeting/forecasting tool and for contact database: up to \$50,000
  - Quality forum: up to \$50,000
  - Consulting: assistance with rolling out key project deliverables: up to \$100,000."

**CARRIED May 27-14-050** 

# 5.3.1.2 2013-14 Proposed Resolution for Approval of the Annual Report on the Use of Consultants

BE IT RESOLVED THAT:

"The Central LHIN Board of Directors:

"Approves the 2013-14 Annual Report on the Use of Consultants."

**CARRIED May 27-14-051** 

#### 6.0 CHAIRMAN'S REPORT

Mr. Langs provided an update on the following items:

- Spring 2014 Governance Council Meeting
- LHIN Chairs Monthly Teleconference- May 13, 2014
- Hospital Board presentations
- Mr. Langs advised the Board that the One Minute Meeting Evaluations are being reintroduced on a go forward basis and should be completed at the end of each Board meeting.

## 7.0 CEO REPORT – ITEMS FOR APPROVAL

7.1 PACE Independent Living Inc. and abi Possibilities Inc.- Proposed Voluntary Integration

An overview of the PACE Independent Living Inc. and abi Possibilities Inc. - Proposed Voluntary Integration was provided by Ms. Dschankilic.

Ms. Dschankilic advised that on April 7, 2014 we received a formal letter of intent from PACE Independent Living Inc. and abi Possibilities Inc. to integrate. Ms. Dschankilic noted that there is no change to funding with the proposed voluntary integration.

"ON MOTION by Ms. Brenda Urbanski and seconded by Mr. Albert Liang, IT WAS RESOLVED THAT,"

#### "The Central LHIN Board of Directors:

- a) Not exercise its authority under s. 27 of the Local Health System Integration Act, 2006, to stop the proposed integration of services between PACE Independent Living Inc. ("PACE") and abi Possibilities:
- b) Direct the LHIN staff to:
  - (i) amend the 2014-17 Multi-Sector Service Accountability Agreement between Central LHIN and PACE Independent Living Inc.; and
  - (ii) work with Toronto Central LHIN to enable the proposed integration of services and achieve the requirements of these resolutions."

CARRIED May 27-14-052

## 7.2 Resolution of Board Business Conducted from June 2011- June 2014

Mr. Langs provided a high level summary of the proposed resolution with regard to all business conducted by staff and Board under his Chairmanship.

"ON MOTION by Mr. Stephen Quinlan and seconded by Mr. Albert Liang, IT WAS RESOLVED THAT,"

## "The Central LHIN Board of Directors:

Approves all LHIN business decisions and the decisions made in the course of business conducted from June 2011- May 27, 2014 inclusive".

CARRIED May 27-14-053

### 8.0 CEO REPORT-ITEMS FOR INFORMATION

Ms. Baker provided an overview of the items listed below:

Ms. Baker advised the Board of the practices that are taking place during the election period and of business conducted during the election by the LHIN is following normal practice.

Ms. Baker noted the incoming Deputy Minister, Dr. Bob Bell will be joining the Ministry as of June 2, 2014. Given his esteemed background and accomplishments the LHINs are looking forward to meeting and moving forward on key provincial initiatives with his guidance.

Ms. Baker reminded the Board of the arrival of Central LHIN's new Senior Director for Planning, Integration & Community Engagements, Ms. Georgina Veldhorst who will start on Monday June 2, 2014.

## Patient Experience work- Strategic Initiative:

Ms. Baker provided an update on the work being undertaken with regards to the Central LHIN Patient Experience Framework and Scorecard. Ms. Baker noted that feedback received from the symposium as well as the Central LHIN Citizen Health Advisory Panel (CHAP) has been taken into consideration with the next revision of the framework.

Ms. Baker noted that the Central LHIN will be engaging 1,000 residents in the next month through an online survey to further understand the patient perspective.

## Circle of Care and Mount Sinai Integration:

Ms. Baker advised of a anticipated proposed voluntary integration between Circle of Care and Mt. Sinai Hospital.

## Royal Victoria Hospital and Southlake Regional Health Centre:

Ms. Baker advised that both Royal Victoria Hospital and Southlake Regional Health Centre are currently in the process of working on a partnership to develop advanced cardiac services including diagnostic angiography and Stand-Alone Percutaneous Coronary Intervention (SA-PCI) to support patients in the North Simcoe Muskoka Local Health Integration Network (NSM LHIN) and surrounding area. They are currently waiting on response from Cardiac Care Network.

#### Sunnybrook and Mackenzie Health partnership:

Ms. Baker advised that Sunnybrook and Mackenzie Health have recently signed an Memorandum of Understanding (MOU) which has recently been in the media. Details with regards to the partnership have yet to be provided and once available they will be shared with the Board.

## Quarterly Stocktake Report to Ministry of Health and Long-Term Care:

Ms. Baker provided an overview of the Quarterly Stocktate Report. Ms. Baker acknowledges that Alternative Level of Care in Central LHIN is consistently improving. Ms. Baker noted that the targets which are currently not met have plans underway to address the specific goals and to make improvements.

## 9.0 OTHER BUSINESS

None at this time

### 10.0 FUTURE MEETINGS

Tuesday June 24, 2014 – 1:00pm – 3:00pm 60 Renfrew Drive, Markham ON

## 11.0 BOARD DEVELOPMENT AND EDUCATION

Mr. Langs introduced guest speakers Maggie Kersteci from Ontario Medical Association, Ms. Lynn Singh, Director, Central LHIN, Ms. Susan Smoke, Aboriginal Cultural Coordinator, Biindigen Gallery Georgina Arts Centre & Gallery and Ms. Carol Edwards, Senior Planner, Central LHIN.

## 11.1 Central LHIN and the Ontario Medical Association: Partnering with Purpose Topics covered in Ms. Kersteci presentation on included:

- Driving the need for change
- International Research Key Success Factors
- Meso-Level Infrastructure
- CLHIN Partnering with Physicians in Health Links
- Core Competency Collaboration
- Levers for Driving Quality
- CLHIN Partnering for Success

## 11.2 Central LHIN's Vision Care Strategy 2014

Topics covered in Ms. Singh's Presentation on included the following:

- Background
- Current State
- Next steps

## 11.3 Join the Conversation Aboriginal Engagement Report

Topics covered in Ms. Smoke's presentation on included the following:

- Background
- Aboriginal Engagement Strategy
- Common Themes
- Recommendations
- Next Steps

### 11.4 Acknowledgement of Service to Mr. John Langs

Ms. Baker shared some background and words of encouragements on Mr. Lang's tenure as Chair for the last 3 years.

In honor of Mr. Langs completing his 3 year term as Chairman of the Board, Ms. Baler provided remarks around the many items completed and guided by his leadership and tenure.

Ms. Baker presented Mr. Langs with a Certificate of Service.

## 12.0 MOTION MOVING INTO A CLOSED SESSION

Personal or public interest

"ON MOTION by Mr. John Rogers and seconded by Mr. Stephen Quinlan, IT WAS RESOLVED THAT,"

"The members attending this meeting move into a Closed Session pursuant to the following exceptions of LHINS set out in s.9(5) of the Local Health Systems Integration Act, 2006:"

	rersonar or public interest
	<b>Public security</b>
	Security of the LHIN and its directors
	Personal health information
	Prejudice to legal proceedings
	Safety
abla	Personnel matters
	Labour relations
	Matters subject to solicitor client privilege
	Matters prescribed by regulation

## □ Deliberations on whether to move into a closed session

and further that the following persons be permitted to attend:

Ms. Kim Baker

Ms. Karin Dschankilic

Ms. Robin Gauzas

Ms. Robyn Saccon

Ms. Lynn Singh

Dr. Rakesh Kumar

Dr. Bharat Chawala

CARRIED

May 27-14-054

#### 13.0 RECESS/PUBLIC DIALOGUE

A recess was held from 3:00pm -3:18pm to provide the Board with an opportunity to dialogue with the public.

## 14.0 CLOSED SESSSION CALLED TO ORDER

The session was called to order at 3:18 pm.

## 15.0 APPROVAL OF AGENDA

"ON MOTION by Mr. John Rogers and seconded by Mr. Albert Liang, IT WAS RESOLVED THAT,"

"The Agenda of the Closed Session of May 27, 2014 be approved as amended."

**CARRIED May 27-14-055** 

## 16.0 APPROVAL OF MINUTES

"ON MOTION by Mr. Albert Liang and seconded by Ms. Audrey Wubbenhorst, IT WAS RESOLVED THAT,"

"The minutes of the Closed Session of March 25, 2014 be approved as distributed."

CARRIED May 27-14-056

## 17.0 MOTION MOVING OUT OF CLOSED MEETING

"ON MOTION by Mr. Albert Liang and seconded by Mr. Stephen Quinlan, IT WAS RESOLVED THAT,"

"The Closed Session is terminated (5:20 p.m.) and that closed session minutes are permitted to be shared with all Board members and permitted attendees."

CARRIED May 27-14-057

## 18.0 MOTION TO TERMINATE SESSION

"ON MOTION by Mr. John Rogers and seconded by Ms. Brenda Urbanski IT WAS RESOLVED THAT,"

"The session be terminated (5:20 p.m.)."

CARRIED May 27-14-058

Stephen Quinlan, Acting Chair

Robin Gauzas Recording Secretary

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