Item 5.1

# CENTRAL LOCAL HEALTH INTEGRATION NETWORK BOARD OF DIRECTORS

July 17, 2015 9:00am- 11:00am Central LHIN, 60 Renfrew Dr. Markham, ON

### MINUTES OF MEETING

### **Board Members Present:**

Mr. Warren Jestin, Chair (T-CON)

Mr. Albert Liang, Vice Chair, Meeting Chair

Ms. Aldous (Sally) Young, Board Member

Ms. Brenda Urbanski, Board Member

Mr. Stephen Quinlan, Board Member

Dr. Uzo Anucha, Board Member

### Regrets:

Ms. Audrey Wubbenhorst, Board Member

Ms. Judy Cameron, Board Member

Mr. John Rogers, Board Member

### **Staff Participants:**

Ms. Kim Baker, Chief Executive Officer

Ms. Karin Dschankilic, Senior Director, Performance, Contracts and Allocations & Chief Financial Officer

Ms. Georgina Veldhorst, Senior Director, Planning, Integration & Community Engagement

Ms. Robin Gauzas, Executive Assistant, Recording Secretary

### **Guests:**

Ms. Nancy Lum-Wilson, Director, Health System Planning and Design, Central LHIN

### 1.0 MEETING CALLED TO ORDER

The meeting was called to order at 9:00 am

### 2.0 NOTICE/RECOGNITION OF A QUORUM

This meeting was formally constituted with Board members receiving adequate notice in accordance with By-Law No. 2. The notice, agenda and materials were distributed to the Board and were posted on the Central LHIN website.

Quorum of a Board comprising nine members is 5 directors. A quorum was present at the meeting.

In accordance with the By-law, participants and guest speakers were introduced. There are no provisions for deputations.



### 3.0 APPROVAL OF AGENDA

"ON MOTION made by Ms. Brenda Urbanski and seconded by Ms. Aldous Young, IT WAS RESOLVED THAT,"

"The Agenda be approved as circulated."

CARRIED July 17-15-081

# 4.0 DECLARATION OF CONFLICT OF INTEREST No conflicts of interest

### 5.0 APPROVAL OF CONSENT AGENDA

"ON MOTION made by Mr. Stephen Quinlan and seconded by Ms. Aldous Young, IT WAS RESOLVED THAT,"

"The Consent Agenda be approved and all resolutions contained therein be adopted as follows:

CARRIED July 17-15-082

### 5.1 APPROVAL OF MINUTES

"The minutes of June 23, 2015 are approved as circulated."

CARRIED July 17-15-083

### 5.2 OTHER ITEMS

5.2.1 Delegation of Authority to the Chair- Absence of a Board of Directors Meeting

### BE IT RESOLVED THAT:

"The Central LHIN Board of Directors approves delegation of authority to the Chair in the absence of a Board Meeting after July 18, 2015."

CARRIED July 17-15-084

### 5.3 REPORTS OF COMMITTEE

No reports at this time.

### 6.0 CHAIR'S REPORT

Mr. Liang provided information on the July 7<sup>th</sup> Ministry announcement "Help Ontario Recruit Its First Patient Ombudsman". He noted that the public has opportunity to complete a survey between July 7 and August 31<sup>st</sup> to identify qualities they think are most important to them.

### 7.0 CEO REPORT – ITEMS FOR APPROVAL

7.1 2015/16 Hospital Service Accountability Agreement Amendments
An overview of the 2015/16 Hospital Service Accountability Agreement Amendments was provided by Ms. Dschankilic.

Discussion ensued around next steps and risks.

"ON MOTION by Mr. Stephen Quinlan and seconded by Ms. Brenda Urbanski, IT WAS RESOLVED THAT,"

### "The Central LHIN Board of Directors:

a) Approves the 2015/16 volume targets, performance targets and funding assumptions for the five public hospitals, as follows, to be included in the 2015/16 Hospital Service Accountability Amending Agreements:

| тыния и на | Stevenson<br>Memorial<br>Hospital | North York<br>General<br>Hospital | Mackenzie<br>Health | Southlake<br>Regional<br>Health<br>Center | Markham<br>Stouffville<br>Hospital |
|--|-----------------------------------|-----------------------------------|---------------------|---|------------------------------------|
| Total Health System Funding                    | \$ 19,438,424                     | \$247,663,130                     | \$181,447,371       | \$280,343,640                             | \$156,899,751                      |
| Total Acute Inpatient Weighted Cases           | 2,130                             | 31,274                            | 20,985              | 33,433                                    | 15,094                             |
| Day Surgery Weighted Cases                     | 670                               | 6,059                             | 3,915               | 7,296                                     | 2,457                              |
| Complex Continuing Care Weighted Patient Days  | na                                | na                                | 35,727              | 14,435                                    | 3,376                              |
| Mental Health Weighted Patient Days            | na                                | 18,713                            | 10,554              | 12,659                                    | 12,866                             |
| Inpatient Rehabilitation Weighted Cases        | na                                | na                                | 347                 | 705                                       | 570                                |
| Emergency Visits Weighted Cases                | 1,400                             | 7,012                             | 4,477               | 5,247                                     | 3,794                              |
| Ambulatory Care Visits                         | 27,223                            | 162,800                           | 214,117             | 225,505                                   | 92,815                             |
| Current Ratio                                  | 1.12                              | 1.15                              | 0.87                | 0.55                                      | 1.20                               |
| Year End Total Margin                          | 0.00%                             | 0.92%                             | 0.30%               | 2.75%                                     | 1.87%                              |
| C. Difficile Rate                              | 0.00                              | 0.26                              | 0.28                | 0.22                                      | 0.46                               |

- b) Delegates authority to the Central LHIN CEO to approve LHIN-specific indicators that align with proposed new Ministry-LHIN Accountability Agreement (MLAA) indicators, if required.
- c) Delegates authority to the Central LHIN CEO to approve hospital-specific performance targets for the following indicators provided that the achievement of the hospital targets enables Central LHIN to achieve its MLAA targets:
  - a. Surgical and Diagnostic Wait Times
  - b. Emergency Department Lengths of Stay

- c. Alternate Level of Care (ALC)
- d) Delegates authority to the Central LHIN Chair and CEO to sign the 2015/16 H-SAA Amending Agreements for the following five hospitals:
  - a. Stevenson Memorial Hospital
  - b. North York General Hospital
  - c. Markham Stouffville Hospital
  - d. Southlake Regional Health Center
  - e. Mackenzie Health
- e) Delegates authority to the Central LHIN CEO to approve funding allocations and disbursements for the following outstanding item:
  - a. Wait Time Strategy Funding"

CARRIED July 17-15-085

7.2 Mental Health & Addictions Supports within Housing Action Plan for York Region

A revised motion was tabled.

Ms. Baker provided a high level overview of the development of this initiative.

A presentation on Mental Health & Addictions Supports within Housing Action Plan for York Region was provided by Ms. Veldhorst

Topics covered in Ms. Veldhorst presentation are as follows:

- Overview of the challenge in Region of York
- Planning Approach Used
- Development of the Action Plan
- Action Plan
- Next Steps

ON MOTION by Mr. Warren Jestin and seconded by Ms. Aldous Young, IT WAS RESOLVED THAT,"

"The Central LHIN Board of Directors:

a) Endorses the direction of the Central LHIN Mental Health and Addictions Supports within Housing Action Plan for York Region;

- b) Directs staff to establish operating principles to support the work of the Service Coordination Council that includes:
  - I. Person-centeredness such that service delivery is integrated based on the needs of the client:
  - II. Efficiency of service delivery for both the recipient of care and sustainability of the system;
  - III. Systematic enabling of proactive rather than reactive response to client need; and
  - IV. Integration of care based on innovation and new models of care to improve the patient experience.
- c) Directs staff to leverage opportunities as they emerge to implement the Action Plan, seeking further board approval as appropriate and required."

CARRIED July 17-15-086

Discussion ensued on the evaluation and benchmarking process that will be put in place. This process would assist with understanding system issues.

It was also noted that this initiative would be beneficial and aligned with regional agendas. Awareness of the project regionally would be important to the success.

Ms. Baker noted that a LHINfo Minute will be released on this initiative jointly with the Region of York to assist with raising awareness.

### 8.0 CEO REPORT-ITEMS FOR INFORMATION

None at this time.

### 9.0 OTHER BUSINESS

None at this time.

### 10.0 FUTURE MEETINGS

September 29, 2015 2:00pm-4:00pm 60 Renfrew Drive, Markham ON

### 11.0 BOARD DEVELOPMENT AND EDUCATION

Ms. Baker provided an overview of the Integrated Health Service Plan (IHSP) and key goals of the plan for 2016-2019.

Ms. Veldhorst and Ms. Lum-Wilson presented a draft outline of the proposed IHSP 2016-2019 as well as the process that has been used to develop the plan.

Ms. Veldhorst and Ms. Lum-Wilson took the Board through the draft refreshed strategic framework and key components.

Discussion regarding resources and discretionary funds for investment/allocation took place. The Board requested to be kept apprised of this item.

### 12.0 MOTION TO TERMINATE SESSION

"ON MOTION by Mr. Warren Jestin and seconded by Ms. Aldous Young, IT WAS RESOLVED THAT,"

"The session be terminated (10:40 a.m.)."

CARRIED July 17-15-087

Albert Liang, Meeting Chair

Robin Gauzas, Recording Secretary