

**South West LHIN Board of Directors' Meeting**

Tuesday September 25, 2018, 1:00 pm to 5:00 pm

South West LHIN, 201 Queens Ave, Suite 700, London, Main Boardroom

**Minutes**

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- Present:** Andrew Chunilall, Vice Chair, Acting Board Chair  
Linda Ballantyne, Vice Chair, Board Director (teleconference)  
Jean-Marc Boisvenue, Board Director  
Myrna Fisk, Board Director  
Allan MacKay, Board Director  
Wilf Riecker, Board Director  
Jim Sheppard, Board Director  
Leslie Showers, Board Director  
Cynthia St. John, Board Director  
Aniko Varpalotai, Board Director
- Regrets:** Glenn Forrest, Board Director  
Lori Van Opstal, Board Chair
- Staff:** Hilary Anderson, Vice President, Corporate Services  
Dan Brennan, Communications Director  
Mark Brintnell, Vice President, Quality, Performance & Accountability  
Donna Ladouceur, Interim Co-CEO/Vice President, Home & Community Care  
Sue McCutcheon, Acting Vice President, Strategy System Design and Integration  
Ron Sapsford, Interim CEO  
Stacey Griffin, Executive Office Coordinator (Recorder)
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**1.0 Call to Order – Welcome and Introductions**

The Chair called the meeting to order at 1:00 pm. There was quorum and four members of the public, which included health service providers, were in attendance for parts of the meeting.

The Chair recognized September 25<sup>th</sup> as Franco-Ontarian Day, a time to celebrate your community and its history. As a Franco-Ontarian, you are part of a community going back more than 400 years. Starting in 1613, French explorer Samuel de Champlain travelled – and mapped – parts of Ontario. He followed the water: the Ottawa River, Lake Nipissing, the Great Lakes and Georgian Bay.

**1.1. Approval of Agenda**

**MOVED BY:** Cynthia St. John  
**SECONDED BY:** Myrna Fisk

***THAT the Board of Directors' meeting agenda for September 25 2018, be approved as presented with the addition of Elgin Residential Hospice added as agenda item 7.4.  
A closed session will be held***

**CARRIED**

**1.2 Declaration of Conflict of Interest**

No conflicts were declared

**2.0 Approval of Minutes**

**2.1 July 17, 2018 South West LHIN Board of Directors Meeting**

**MOVED BY: Aniko Varpalotai**

**SECONDED BY: Leslie Showers**

***THAT the July 17, 2018 South West LHIN Board of Directors' meeting minutes be approved as presented.***

**CARRIED**

**3.0 Recognition of Departing Board Director**

The Chair recognized Board Director Aniko Varpalotai. Aniko's last day with the South West LHIN is October 2. She was appointed effective October 3, 2012 and was a committed LHIN Board member for both of her three-year terms. Aniko served as Chair of the Governance & Nominations Committee for all of her 6 years with the LHIN.

As recently as July of 2018, the Governance & Nominations Committee under Aniko's leadership led the board to establish an Indigenous Work Group to further the board's influence in supporting improved service and relationships with the Indigenous communities of the South West. Aniko has been a tireless champion at the board table on issues of health equity and access for Indigenous, Francophone, and rural communities. Aniko is appreciated for her work ethic, her candor, her generous appreciation of staff, and her thoughtful approach to challenging work – especially her work on mental health and addictions peer support integration.

During her years as chair of the Governance & Nominations Committee, Aniko with her board colleagues have regularly reviewed and further developed board policy; have created new policies around board delegations, integration, health equity, and leadership succession; conducted the board's regular nominations and interview processes; developed board education and development opportunities including retreats and workshops; implemented a board skills matrix, and refreshed board orientation; introduced board meeting evaluation and governance monitor reporting; and conducted the annual board committee process.

**4.0 Approval of Consent Agenda**

**MOVED BY: Jean-Marc Boisvenue**

**SECONDED BY: Leslie Showers**

***THAT the consent agenda items be received and approved as circulated in the agenda package.***

**CARRIED**

**5.0 Patient Story /Presentations**  
**Medical Assistance in Dying**

Albert Gretzky presented a patient story about Marilyn Jeanette Gretzky and her journey through the last part of that life that led her to becoming involved with the Medical Assistance in Dying (MAiD) program. Appendix A is attached – speaking notes

**6.0 Decision Items**  
**6.1 Medical Assistance in Dying**

**MOVED BY: Aniko Varpalotai**  
**SECONDED BY: Cynthia St. John**

*THAT the South West LHIN Board of Directors approves the updated South West LHIN MAiD policy as presented expanding the current scope.*

**CARRIED**

**6.2 Revised Purchased Service Budget**

**MOVED BY: Leslie Showers**  
**SECONDED BY: Myrna Fisk**

*That the South West LHIN Board of Directors approve the revised Purchased Service Budget as presented.*

**CARRIED**

**6.3 Canadian Mental Health Association Elgin Branch – Appointment of a Supervisor**

**MOVED BY: Myrna Fisk**  
**SECONDED BY: Jim Sheppard**

***Whereas** further to a motion that the board of directors of the South West Local Health Integration Network (the “LHIN”) passed on April 17, 2018, attached as Schedule A (Notice of Intention) to this motion, the Chair of the LHIN board of directors gave written notice to the governing body of Canadian Mental Health Association Elgin Branch and to the Minister of Health and Long-Term Care (the “Minister”), in accordance with subsection 21.2(3) of the Local Health System Integration Act, 2006 (“LHSIA”), that the LHIN intends to appoint a health service provider supervisor for Canadian Mental Health Association Elgin Branch, on or after a date which is at least 14 days from the date that the Minister and the governing body of Canadian Mental Health Association Elgin Branch receive the notice;*

***And Whereas** the Chair of the LHIN Board gave the required written notices to the Minister and the governing body of Canadian Mental Health Association Elgin Branch on April 18, 2018 via electronic mail delivery;*

***And Whereas** the LHIN board of directors, having duly considered any responses to those notices and other relevant information, considers it to be in the public interest to appoint a health service provider supervisor for Canadian Mental Health Association Elgin Branch in accordance with subsection 21.2(1) of the Local Health System Integration Act, 2006;*

**Whereas** further to a motion that the board of directors of the LHIN passed on May 3, 2018, attached as Schedule B (Appointment) to this motion, the LHIN board of directors appointed Ms. Sandy Whittall as a health service provider supervisor for Canadian Mental Health Association Elgin Branch pursuant to subsection 21.2(1) of LHSIA, effective May 7, 2018, and directed the Chief Executive Officer of the LHIN to enter into an agreement with Ms. Sandy Whittall for that purpose (the "Supervisor Agreement");

**Whereas** the LHIN board of directors considers it to be in the public interest to extend the term of the appointment of Ms. Sandy Whittall;

**Resolved that the LHIN board of directors:**

- hereby directs the Chief Executive Officer of the South West LHIN to extend the Supervisor Agreement with Ms. Sandy Whittall to continue to be effective up to and including March 31, 2019.

**CARRIED**

#### **6.4 Sub-region Board-to-Board Reference Groups**

**MOVED BY: Leslie Showers**  
**SECONDED BY: Jean-Marc Boisvenue**

*THAT the South West LHIN Board of Directors approves the slate of members for the Board-to-Board Reference Groups in the sub-regions of Huron Perth and London Middlesex as endorsed by the South West LHIN Board-to-Board Reference Group. Membership will also include local representatives from the South West Board-to-Board Reference Group.*

*Further that the South West LHIN Board of Directors supports the launch of the Huron Perth and London Middlesex Board-to-Board Reference Groups in the fall of 2018 with the others to launch in early fiscal year 2019/20.*

*Staff to investigate Conflict of Interest for members who serve on municipal council with Sub-region Board to Board Reference Group membership amended accordingly*

#### **Slate of Members:**

##### **Huron Perth**

- Maureen Cole
- Kim Lang
- Barb Major-McEwan
- John McNeilly
- Delbert Shewfelt
- Rena Spevack

##### **London Middlesex**

- Joy Bevan
- Trish Fulton
- Lynn Humfress-Trute
- Jan Devereux
- Dennis Lunau

**CARRIED**

## 6.5 Chippewa of the Thames First Nation – MSAA Approval

**MOVED BY: Cynthia St John**  
**SECONDED BY: Myrna Fisk**

*the South West Local Health Integration Network (LHIN) Board of Directors authorizes the Board Chair and Chief Executive Officer to approve and sign the new 2018/19 Multi-Sector Service Accountability Agreement covering the period September 25, 2018 to March 31, 2019 with Chippewa of the Thames First Nation (COTTFN) for \$69,178.00 annualized base funding and \$1,337,800 in one-time multi-year funding spread over 2018/19, 2019/20 and 2020/21 to support direct delivery of care to Indigenous clients seeking community support services and community mental health and addictions services.*

**CARRIED**

## 7.0 Focused Discussion

### 7.1 2018 Quarter 1 Financial Update

The Board received the written report on 2018/2019 fiscal year reporting and provided a summary of financial results year to date and significant changes to the 2018/19 projections June 30, 2018.

### 7.2 Sub Region Evolution/Governance

The Board received the written report on sub-region evolution in the South West LHIN.

The Board discussed the LHIN Board's vision for local sub-region governance and the purpose and role of the sub-region, comments raised were:

- Possibility of changing the LHIN reputation in a good way, as the work and decisions are locally driven.
- Suggest that you have some non-traditional partners involved, i.e.. School Boards, Education, Public Health – current SRIT tables would need to be looked at.
- Timing – there will have to be level of trust built amongst each sub region
- How much flexibility do you give to each sub region and its agent in designing their own approach to governance and making
- Local service providers are responsible for service
- The LHIN can't manage the system, what is the vision for sub-regions as a longer term future plan
- How much approval/authority will sub-regions have
- Common theme is stakeholders are looking for firm direction
- All Board Directors to sit at a sub-region table.
- Need process of Delegation of Authority into level of system where providers can make improvements in healthcare in their sub-region – creating a system of care.
- Need to streamline and integrate, have the right people making the decisions
- Need to build in continuous mechanism of education/learning

### 7.3 Home & Community Care Review

The Board heard from staff that we have received feedback from partners, patients, caregivers and staff that a review of Home and Community Care is required. Donna Ladouceur has taken on a new role of Executive Advisor to the CEO. She will complete, with a small staff, a comprehensive review of the Home Care Program. There are many issues confronting the Home Care Program, and this review and recommendations for future changes will serve as an excellent roadmap for our organization in the future.

### 7.4 Elgin Residential Hospice

The Board requested further information on the status of *the establishment of an 8 bed Residential Hospice for the Elgin sub-region* following the board motion passed in March 2018.

Staff advised that the ministry responded and does not currently have plans to commit additional operational funding for residential hospices outside of investments under the Roadmap to Strengthen Home and Community Care. The request will be kept for future consideration should such plans emerge. If the ministry commits additional operating funding to more residential hospices in the future, these new beds could then be considered for potential capital funding under the Hospice Capital Program. A further update can be provided at a following Board of Directors meeting.

## 8.0 Closed Session

**MOVED BY: Leslie Showers**  
**SECONDED BY: Allan MacKay**

*THAT the Board of Directors move into a closed session at 3:11 pm pursuant to s. 9(5)(a)(g)(h) of the Local Health System Integration Act, 2006*

**CARRIED**

The Board took a short break from 3:11 to 3:19 pm.

LHIN staff member Ron Sapsford attended the session and LHIN staff members Hilary Anderson and Stacey Griffin were permitted to attend for part of the meeting.

**MOVED BY: Cynthia St. John**  
**SECONDED BY: Allan MacKay**

*THAT the South West LHIN Board of Directors rise from closed session at 4:00 pm and returned to open session. The Chair reported that the Board received an update from the Board Chair on government relations, received recommendations from staff on CUPE Negotiations, received an update from the Committee Chair on the CEO Search Committee and were provided an update from Interim CEO.*

## 8.0 Dates and Location of Next Meeting

The next regular meeting of the South West LHIN Board of Directors Meeting will be held on Tuesday October 16, 2018 at the Owen Sound Office - 1415 First Ave West, Suite 3009, Owen Sound – Georgian Room North and South

## 9.0 Adjournment

**MOVED BY: Myrna Fisk**  
**SECONDED BY: Jim Sheppard**

*THAT the South West LHIN Board of Directors adjourned the meeting at 4:02 pm*

APPROVED: \_\_\_\_\_  
Andrew Chunilall, Acting Board Chair

Date: \_\_\_\_\_