

South East Local Health Integration Network

Board of Directors SPECIAL Meeting No. 129A a

Monday August 10, 2015

Cardinal Room
South East Local Health Integration Network
71 Adam Street
Belleville, Ontario

MINUTES

Present: Donna Segal (Chair); Andreas von Cramon (Vice Chair); Lois Burrows; Jack Butt; Janet Cosier; Maribeth Madgett; Chris Salt; Dave Sansom; Brian Smith (quorum); and Paul Huras (CEO)

Recorder: Jacqui Prospero

Regrets:

Guests: Cynthia Martineau (Director, Health System Planning); Caitlin denBoer (Communications Lead); Elaine Johns (PMO – HCT – HP); Larry Hofmeister (Director, HSP Funding & Allocations); Steve Goetz (Director, Performance Optimization); Josh Cadman (HCT HP Coordinator); Blair Lavery (Interim Board Coordinator).

1. Call to Order, Chair's Remarks and welcome of guests.

The meeting Chair welcomed board members, including newest board member Jack Butt from the Brockville region and called for order at 9:30 am.

2. Selection of Timer and Observer:

- a. Timer = L. Burrows
- b. Observer = D. Sansom

3. Conflict of Interest Declaration

All members confirmed no conflicts.

4. Approval of the Agenda

That the Board Agenda be approved as amended.

Moved by: A. von Cramon

Seconded by: C. Salt

Carried – 2015-129A-01

That the board consider matters of public interest regarding Health Care Tomorrow – Hospital Project – Phase 1 Report Recommendations and Health Care Tomorrow – Hospital Project – Community Collaboration Recommendations pursuant to ss 9(5) of the Local Health Systems Integration Act 2006 s.9 (5).

Moved by: A. von Cramon

Seconded by: B. Smith

Carried – 2015-129A-02

5. In Camera Session: - 9:38 am

Recess Lunch – 11:30am – 12:10 pm

That the Chair rise and provide a verbal report from the In Camera Session discussing Health Care Tomorrow – Hospital Project – Phase 1 Report Recommendations; Health Care Tomorrow – Hospital Project – Community Collaboration Recommendations and Health Care Tomorrow Hospital Project – Phase One Project Costs.

**Moved by: A. von Cramon
Seconded by: D. Sansom
Carried – 2015-129A-05**

Donna welcomed the members of the public, media and guests to the open session of the board meeting.

6. Business Arising: – 12:12 pm

a. Health Care Tomorrow – Hospital Project – 12:12 pm

- D. Segal noted for members the importance of the discussion earlier today during the in camera session of the board meeting for hospital planning services, and related impacts to the region for other community services. Phase one has focused on the initial discussions surrounding planning with our partners to better understand where the health care system could improve for the improvement of access and patient care. These are opportunities that have been identified by experts, both internal and external, coupled with public and patient consultation. We acknowledge that our hospital and health care system in general are under financial stress, which requires the utilization of existing resources, while recognizing that technology is an enabler to our success in moving forward.
- The primary intent is to develop our system into one that is more patient centered and patient directed that allows for access to quality health care (acute and chronic in this case) within the SE LHIN region with the overall aim being improved access to high quality health care. Systems and services that reflect high quality, sustainable services for our current and future residents.
- Phase one was under the direction of the SECHEF group (CEO's and senior leadership (clinical) of the Hospital, CCAC and LHIN) in conjunction with KPMG. This first report was prepared for the SECHEF group, who agreed to the first phase report which was shared with the member boards for consideration after which each was asked to consider the report and its recommendations.
- Boards were asked to meet during the summer in order to provide direction to the LHIN on how they would like to proceed with planning and analysis. All of the hospitals met in the summer (either special or regular meetings) in order to provide the LHIN with recommendations with respect to phase one.
- Motions that the boards were asked to consider included opportunities for developing regionally shared services that range from support of back office functions, urgent / emergent care services up to standardizing seniors care strategies for the region.
- D. Segal noted that the Board takes seriously our responsibility to understand the health service needs of all communities within the South East LHIN and to continue to engage with its health service providers to ensure that patient needs continue to inform the process as it proceeds throughout Phase 2 processes and decisions throughout, and commits to further community, patient and provider engagement as a key component of this second phase.

- D. Segal read aloud for the record the motions from In Camera as they relate to HCT-HP: **Upon review of the motions made by each of the seven hospitals and the CCAC (see Appendix 2), South East LHIN board concludes that in order to continue to improve access to high quality care through the development of a sustainable system of integrated care for patients that there is firm directional support to move to the next phase of plan development for Health Care Tomorrow – Hospital Services Project. The Board therefore adopts the resolution which supports the hospitals and the CCAC to move to Phase 2 of plan development for the Health Care Tomorrow - Hospital Services project.**

**Moved by: A. von Cramon
Seconded by: J. Butt
Carried – 2015-129A–03**

That the Board of the South East LHIN direct staff to incorporate the following community service development components within the fourth Integrated Health Services Plan (IHSP), and further directs staff to prepare a detailed multi-year plan for each component in consultation with appropriate health service providers:

- **Build capacity in community support services and optimize community resources to prevent unnecessary use of hospitals**
- **Develop an Emergency Department Avoidance Strategy that includes enhanced Emergency Medical Services (EMS) Services and care at home and in the community**
- **Improve service delivery and the integration of care for complex chronic / frail elderly through the development of automated, integrated coordinated care plans.**

**Moved by: J. Butt
Seconded by: B. Smith
Carried – 2015-129A–04**

- Senior staff provided the following information based on questions and comments:
 - Phase two speaks to further detailed analysis, the development of business cases and the direction that will come forth from it.
 - The LHIN and its partners will create a planning team (Project Secretariat Office) that will help to drive the recommendations forward while working closely with our partners in the community to further develop the fourth Integrated Health Services Plan (IHSP4).

b. Pre-Capital Submission from Addictions and Mental Health Services – KFLA: Supportive Housing Project – 12:27 pm

- P. Huras reviewed the briefing note with members which included a background summary and recommendation for members.
- Senior staff provided the following information based on questions and comments:
 - This target population will utilize this new housing that will help to provide them with secure housing in a less acute environment (staged living environment – most supportive to less supportive). Many residents are receiving high levels of support, however many clients do not require that level of support.
 - An Assistive Community Treatment (ACT) team can provide supportive services to the residence as required versus 24/7 acute in-patient care.
 - The LHIN has utilized due diligence in ensuring that any loans will be within the organizations financial capability to repay. It was noted that market rent is charged to those that can afford it. Rent in the facility is based on a resident's ability to pay.

That the South East LHIN Board endorses the Pre-Capital Submission Form (PCSF) from the Addictions and Mental Health Services- KFLA related to the development of supportive housing for individuals affected by Addictions and Mental Health (AMH) challenges with the following provisos:

- **AMHS-KFLA receives MOHLTC approval to place three of its buildings as collateral to secure part of the required financing;**
- **The Health Service Provider will absorb any increased requirement for operating dollars (as a result of the proposed development) within its existing budget.**

Moved by: A. von Cramon

Seconded by: B. Smith

Carried – 2015-129A–06

c. Pre-Capital Submission from Hotel Dieu Hospital – High Speed Skeletal Imaging Laboratory – 12:33 pm

- P. Huras reviewed the briefing note with members which included a background summary; hospital confirmation and recommendation.
- Senior staff provided the following information based on questions and comments:
 - The SECHEF group reviews requests for use of funds or service changes in order to ensure that the other agencies in the region are aware of a request and can support the change. It also provides for the organisations to work closely together on opportunities.
 - SECHEF received this information at a previous meeting via a consent agenda with no concerns expressed.
 - Implications as they relate to Health Care Tomorrow – Hospital Project will be addressed if required, such as the research lab moving to another organization location, however there is no indication that there would be a change of location for the research laboratory.

That the South East LHIN Board endorses the Pre-Capital Submission Form (PCSF) from the Hotel Dieu Hospital (HDH) related to renovations that are required to establish a High-Speed Skeletal Imaging (HSSI) Laboratory, with the proviso that there will be no negative impact on current or future operating dollars and front-line services as a result of the project.

Moved by: L. Burrows

Seconded by: C. Salt

Carried – 2015-129A–07

7. Date, time and location of next meeting:

Monday August 31, 2015 – SE LHIN Offices

Future meetings:

Monday September 29, 2015 - SE LHIN Offices

Monday October 26, 2015 – SE LHIN Offices

Monday December 14, 2015 – SE LHIN Offices

January 2016 - TBD

8. Timer –on time;

Observer –leadership by the chair to help drive the discussion in-camera in focused manner; good energy and attention by members to the items on the agenda.

9. Adjournment

That the meeting be adjourned 12:37 pm

Motioned: A. von Cramon

NOTED DEPARTURES:

Brian Smith – 12:33 pm



Meeting Chair:

Donna Segal

Secretary:



Paul Huras