

Minutes of the North Simcoe Muskoka Local Health Integration Network Board Meeting held on Monday, January 23, 2017, 12:00 p.m. – 4:00 p.m. at the NSM LHIN office in the Boardroom.

Present:

Robert Morton, Chair
Barbara Dickson
Peter Preager
Ron Stevens
Ernie Vaillancourt
Larry Saunders
Ewelina Chwilkowska
Jill Tettmann, CEO
Leanne Vincent, Recording Secretary

Regrets:

Ellen Mary Mills

Staff:

Neil Walker, Chief Operating Officer
Rebecca Van Iersel, Physician Lead, Clinical Planning and System Integration
Jeff Kwan, Director, Financial Health & Accountability
Ligaya Byrch, Director Planning, Integration, Evaluation and Community Engagement

Public in Attendance:

There were several members of the public in attendance throughout the meeting.

1.0 Convening of the Meeting

1.1 Call to Order

The Board meeting of January 23, 2017 was called to order at 12:00pm with the meeting being legally constituted, with Board members having received adequate notice in accordance with the guidelines, with adequate posting to the public of the meeting and with a quorum present.

1.2 Approval of Agenda

Motion: E. Vaillancourt Seconded: B. Dickson
That the agenda of the NSM LHIN Board Meeting of January 23, 2017, be approved.
... carried.

1.3 Declaration of Conflicts

There were no declarations of conflict noted.

1.4 Delegations to the Board

Hospice Georgian Triangle was welcomed to the meeting to present a delegation. Linda MacLeod, Chair, Bruce West, Foundation Chair, and Kelly Borg, Executive Director presented an overview of the services provided by Hospice Georgian Triangle and why they see a need for residential hospice expansion.

Clarification was provided on funding for residential hospice and other visiting hospice services.
Clarification was provided on community donations.

L. MacLeod, B. West, and K. Borg left the meeting

2.0 Presentation/Board Education Session: Muskoka and Area Health System Transformation (MAHST)

R. Morton introduced D. Mitchell, Chair MAHST, and C. Faber, Project Manager, MAHST, to provide a project update.

D. Mitchell highlighted the project structure and membership.

The 'will' statements of the project were reviewed as well as the key success factors.

It was noted that there is alignment with second curve.

The project deliverables were reviewed, noting a report due to the LHIN for March 31, 2017. It was confirmed that the report will be presented to the Committee of the Whole at its April meeting.

It was questioned if the implementation plan will highlight when the community will start to see a difference. There was discussion about retaining savings in Muskoka and it was noted that there needs to be a balance of regional programs and services and reinvesting funding in Muskoka. It was questioned how will it be known if MAHST is successful and noted that this will be measured against the will statements with a balanced scorecard and metrics.

D. Mitchell and C. Faber left the meeting.

L. Saunders left the meeting.

ACTION: Chart to be distributed to all Board members that outlines other jurisdictions reviewed by MAHST

3.0 By Consent

The below items were included in the consent agenda of the NSM LHIN Board Meeting of January 23, 2017.

- 3.1 Approval of Minutes***
November 28, 2016
- 3.2 Board Meeting Evaluation – November 28, 2016***
- 3.3 CEO Monthly Report***
- 3.4 Committee of the Whole Minutes (Draft) of January 9, 2017***
- 3.5 Audit Committee Minutes (Draft) of January 9, 2017***
- 3.6 Governance Committee Minutes (Draft) of January 9, 2017***
- 3.7 Attestation of Compliance***
- 3.8 Financial Statements***
- 3.9 Report on the Use of Consultants***
- 3.10 2016-17 CEO Deliverables Third Quarter Report***
- 3.11 2016-17 Third Quarter Risk Report***
- 3.12 Ministry LHIN Accountability Agreement Update***

Motion: R. Stevens Seconded: E. Vaillancourt
That the NSM LHIN Board of Directors approve the Consent Agenda of January 23, 2017.

... carried.

4.0 Board Chair & CEO Report

4.1 Report of the Chair

R. Morton circulated a written report on his involvement in the following meetings and engagements since the Board of Directors meeting on November 28, 2016:

Nov 29	Beausoleil First Nation, Christian Island
Dec 1/2	Peer Evaluations
Dec 5	new Board member orientation
Dec 7	Governance Work Stream –by-laws Warden Marshall re: municipal involvement and CGMH
Dec 9	Teleconference with Minister and Deputy re Royal Assent of Bill 41 GBGH Groundbreaking for ER Phases 2 and 3
Dec 12	Patients First webinar
Dec 13	LHIN Chairs teleconference ILS Board Meeting
Dec 14	Visioning Day
Dec 15	LHIN Chairs Council CGMH Board Meeting and presentation to hospital and foundation boards
Dec 16	Governance Work Stream MOU MLAA
Dec 19	Anne Hogarth MPP Midland Mayor MacKay
Dec 20	Chigamik Board meeting
Dec 21	Collingwood Mental Health Consumer Survivor Project, Breaking Down Barriers
Dec 22	Barrie Community Family Health Team
Jan 6	Governance Work Stream MOU MLAA
Jan 9	Committees
Jan 10	LHIN Chairs teleconference Visioning Day focus group
Jan 12	MAHST Chair Governance Work Stream
Jan 13	MPP Jim Wilson CGMH Chair Governance Work Stream MOU MLAA
Jan 18	Deloitte Readiness Visit CCAC LHIN Chairs meeting
Jan 19	Chairs Council meeting with Deputy, Pan LHIN Leadership Council
Jan 20	Hospice Huronia Chair

R. Morton noted that we have concluded the meetings with the First Nations Communities and that the Beausoleil meeting in particular was quite positive.

ACTION: Peer evaluation for Ron Stevens to be completed.

4.2 **Report of the Directors**

B. Dickson noted attendance at a dinner and dialogue hosted by Central LHIN with E. Vaillancourt. B. Dickson also noted that she completed her Indigenous Cultural Competency Training online.

E. Vaillancourt noted the dinner and dialogue session was interesting and informative.

R. Stevens noted excellent turnout at the visioning day.

E. Chwilkowska noted attendance at the visioning day and that the conversation in the focus group highlighted a need for concrete actions, where the open session was generative.

E. Chwilkowska noted that she has completed mandatory PAS training and that the attendees at the session were predominantly LHIN members.

E. Vaillancourt noted that he is still awaiting PAS training in French.

4.3 **Report of the CEO**

J. Tettmann noted a lot of activity on transition. An update was provided on the planning for the annual forum noting that the Southcentral Alaska Foundation will be attending and that Deputy Minister Bob Bell has confirmed his attendance. There is a lot of interest in this forum from the ministry.

5.0 **Business Arising**

6.0 **Committee Business**

6.1 **One Time Recurring Funding***

E. Vaillancourt opened the discussion on the item and L. Byrch provided additional information on the motion, as revised from Committee.

Motion: E. Vaillancourt

Seconded: B. Dickson

That the NSM LHIN Board approve up to \$3,297,527 in one-time funding for the Convalescent Care Program, the Enhanced SMART Program and Health LINKs for fiscal year 2017/18 as per Table 1 and that Health LINKs be required to submit a sustainability plan by December 1, 2017 for fiscal year 2018/19.

Table 1

Provider	Initiative	Funding	Deliverables
IIOF Senior Citizens Homes Inc.	Convalescent Care Program	1,401,840	20 CCP Beds
Collingwood Nursing Home Ltd.		381,733	4 CCP Beds
Muskoka Shores Care Community		561,954	12 CCP Beds
Victorian Order of Nurses	Enhanced SMART	327,000	225 individuals served
Provider	Initiative	Funding	Deliverables
The Pines (District of Muskoka)	Health Links	125,000	# of pts with coordinated care plan (>=150) # of patients with regular and timely access to a primary care provider >= 95% at discharge

South Georgian Bay CHC	125,000	# of pts with coordinated care plan (>=150) # of patients with regular and timely access to a primary care provider >= 95% at discharge
Chigamik CHC	125,000	# of pts with coordinated care plan (>=150) # of patients with regular and timely access to a primary care provider >= 95% at discharge
Barrie CHC	125,000	# of pts with coordinated care plan (>=150) # of patients with regular and timely access to a primary care provider >= 95% at discharge
Helping Hands	125,000	# of pts with coordinated care plan (>=150) # of patients with regular and timely access to a primary care provider >= 95% at discharge
	\$3,297,527	

... carried.

It was questioned why the health links sustainability plans were not requested until December 1 and clarified that is reasonable to allow them to plan for transformation. It was confirmed that the LHIN would be working with Health Links to develop their sustainability plans and that as such the LHIN would not expect that there would be surprises in the plans.

7.0 New Business

7.1 Care to Imagine*

L. Byrch provided a brief overview of the request to close the Care to Imagine program. M. Mei provided an overview of the history of the program. It was noted that this funding could be reallocated to other priorities.

Motion: R. Stevens

Seconded: P. Preager

That the NSM LHIN Board approve permanent closure of the Care to Imagine program in the amount of \$141,050 and support reallocation of the base funding aligned with NSM LHIN priorities.

...carried.

8.0 Standing Items

8.1 System Transformation

R. Morton noted several meetings and discussions about system transformation. An update was provided on the Deloitte capacity and readiness assessments and noted that the feedback received indicates NSM LHIN is well on track. It was noted that transition is expected to begin on May 1 with a staggered approach and that Health Shared Services Ontario (HSSO) establishment is underway.

There was discussion about the Ministers Order and date of transfer noting that the Board should have an opportunity for input on readiness.

It was noted that the government is looking for opportunities to invest in system improvement and that MAHST is a good example.

It was noted that a mandate letter from the Minister is expected at the end of February.

It was confirmed that bylaws are under development and that a revised Memorandum of Understanding is almost complete.

It was confirmed that LHINs will be posting sub region information this week.

There was discussion about CCACs current liabilities and it was noted that the LHIN has not yet received that information however the documentation is in order and is ready to be shared with the LHIN to ensure that any liabilities are identified prior to transition.

9.0 For Information

There were no items for information.

10.0 Break Followed by In-Camera Session

10.1 Report on In-Camera Session

There was no report from the In-Camera session.

11.0 Meeting Evaluation & Adjournment

11.1 Meeting Action Log/Wrap Up*

The action log was reviewed.

11.2 Meeting Adjournment

Motion: B. Dickson

**That the NSM LHIN Board of Directors meeting, of January 23, 2017, be adjourned.
...carried.**

NEXT MEETING: March 27, 2017 (12:00 p.m. – 4:00 p.m.)

Original signed by:

Robert Morton, Board Chair

Original signed by:

Jill Tettmann, Chief Executive Officer