

**Erie St. Clair Local Health Integration Network
(ESC LHIN)**

**“Special” Open Board Meeting
Minutes**

Tuesday, May 5, 2015

**ESC LHIN
19 Seacliff Drive East, Leamington, ON
Roma Club**

Present:

Martin Girash, Board Chair
~~Michael Hoare, Board Vice Chair~~
Mike Lowther, Board Director
Barb Bjarneson, Board Director
Robert Bailey, Board Director
Lindsay Boyd, Board Director

Staff:

Gary Switzer, CEO
Ralph Ganter, Senior Director (HSD&I)
Pete Crvenkovski, Director (PQ&KM)
Shannon Sasseville, Director (C&PA)

Recorder:

Anne Marie Ryan, Executive Assistant

Regrets:

Joseph Bisnaire, Board Director
Michael Hoare, Board Vice Chair

1. Call to Order / Welcome

The Open Board Meeting of the Erie St. Clair LHIN was called to order at 5:01 pm by Martin Girash, Board Chair. It was noted there were no members of the public in attendance. The meeting was not being webcast.

2. Approval of Agenda

The agenda (*on file*) of the Open Board Meeting dated May 5, 2015 was reviewed, amended, and approved by the Board as follows to add an opportunity for members of the public in attendance to submit written questions to the LHIN Board, some of which the Board will be read aloud and respond to following an inserted break after agenda item 6.3.

MOTION: *Moved by Lindsay Boyd and seconded by Robert Bailey that the amended agenda of the Open Board Meeting dated May 5, 2015 be approved.*

Motion Passed

3. Declaration of Conflict of Interest

None declared.

4. Adjournment to In Camera Session

At 5:14 pm the ESC LHIN Board moved into an In Camera Session pursuant to LHIN Bylaws and section s.9(5) of the Local Health System Integration Act 2006 to discuss confidential matters re:

- o Personal or public interest

MOTION: Moved by Mike Lowther and seconded by Robert Bailey that the Board move to an In Camera Session of the "Special" Open Board Meeting.

Motion Passed

5. Call to Order – Meeting Reconvened

At 6:04 pm the "Special" Open Board Meeting of the Erie St. Clair LHIN of May 5, 2015 was reconvened.

MOTION: Moved by Robert Bailey and seconded by Barb Bjarneson that the "Special" Open Board Meeting of May 5, 2015 be reconvened.

Motion Passed

In Camera Session Report

The ESC LHIN Board reported that the following confidential matters were discussed during the In Camera Session:

- o Personal or public interest

It was noted there were now 92 members of the public in attendance. The meeting was being webcast with 13 individuals online.

The Board Chair Martin Girash welcomed the audience, Expert Panel Members, and staff. The LHIN Board and staff provided personal introductions.

The Board Chair acknowledged invited guests from the Leamington and Area Obstetrics / Birthing Services Expert Panel. Martin Girash thanked the Chair of the Expert Panel Leamington & Area Obstetrics / Birthing Services, Bonnie Adamson and the following Panel Members all in attendance as invited guests;

Bonnie Adamson, Chair

Dr. Glenn Bartlett

Bruce Krauter

Dr. Renato Natale

Dr. Robert Page

Judy Rogers

Vicki Van Wagner

Ruth Augi, Corporate Coordinator, Panel Support

Camila Alves

Lily Hiebert Rempel

Susan Kwolek

Peter Neufeld

Dr. Shobhana Patel

Dr. Graeme Smith

Chair of the Expert Panel Leamington & Area Obstetrics / Birthing Services, Bonnie Adamson introduced each Panel Member and provided a brief bio for the audience.

6. New Business

6.1. "From November to Now"

Board Chair Martin Girash gave a brief overview of the meetings leading up to this meeting tonight here in Leamington. Martin explained to the audience the work that has been undertaken by the Expert Panel following the November 12, 2014 "Special" Open Board Meeting which took place in this same venue. This Expert Panel has been convened, worked diligently, and now presented our LHIN Board with a Report that will assist our Board in making a decision regarding the OB services here in Leamington.

6.2. Report of the Expert Panel

Expert Panel Chair Bonnie Adamson spoke to a PowerPoint presentation (on file) and reviewed the processes covered by the work of the Panel to compile and present the Expert Panel Report to the LHIN Board. Bonnie reviewed the Report including community engagement, data information, risks, and the assessment work the Panel did of the patient and community needs. Bonnie explained how the New Model has been recommended as a new birthing service model and connectivity hub. She explained the "Turn on the Lights" and how it could work with LDMH and a navigation hub.

Bonnie addressed the May 2013 LDMH report and congratulated them for it and now the Panel has added to it. This momentum for change will require clarity in accountability for both governance and management.

LHIN Board asked the Panel;

- If there was a similar model they looked at in developing the Report? The response was no, they started with a white paper.
- How will this new model give us better care? The response was the Navigation Centre will provide the best support as things will happen in a timely fashion. This will be a collaborative model for standardized care and provide access and build crucial relationships. This is change with a common goal.
- Did the uniqueness of the cultural population play a part in this model? In response this is a model for all moms in a diverse community or with social vulnerability.
- What is the practicality of "Turn on the Lights"? This is a conceptual model that will need change management and leaders to make it work.
- Are all pregnancies pre-registered? Yes pregnancies will be pre-registered as they move through the care cycle at no cost to the patient.

6.3. Comments Regarding Due Diligence

The following questions were responded to by all LHIN Board Members;

- a) Was the Expert Panel appropriately constituted? Response - YES
- b) Did the Expert Panel engage in sufficient consultation? Response - YES
- c) What process did the Expert Panel utilize in arriving at its recommended decision? Response - CONSENSUS
- d) Did the LHIN Board or staff unduly influence the process? Response - NO

A short break was taken and the audience was invited to prepare and submit any written questions to LHIN staff for subsequent referral to the Board.

6.4. Staff Report - Recommendations

Gary Switzer, CEO and Ralph Ganter, Senior Director reviewed highlights from a Briefing Note (on file) distributed to the Board prior to the meeting.

The following are the ESC LHIN staff recommendations in relation to the proposed changes in LDMH operations:

- Continue to provide obstetrics services at LDMH as per the current H-SAA agreement to the end of the current fiscal year.
- Continue to work with LDMH to stabilize the professional staffing (e.g. obstetricians) for the Labour Delivery Recovery Postpartum Program at LDMH while the formal Integration Decision process takes place.
- Continue to focus the future system changes on the ongoing patient focused principles of accessibility, quality, and efficiency.
- Support the operating framework and service parameters of the Navigation Centre Model as a direction to move forward and direct staff to work with key stakeholders in the development of the Service.
- Support the operating framework and service parameters of the additional 'slow stream rehabilitation beds' as a direction to move forward and direct staff to work with the hospital in understanding the impact of this direction.
- With full consideration of the information received subsequent to the 30-day written feedback process, if the direction remains consistent with the recommendations of the panel, formally identify a lead agency that develops a transition plan, communication plan, and operating plan for implementation.

6.5. Legislative Obligations

Ralph Ganter, Senior Director reviewed the LHIN Legislative Obligations from the PowerPoint slides (one file) and the Process for Issuing a Decision under LHSIA.

6.6. Integration Decision

The LHIN Board passed the following two Motions:

MOTION: *Moved by Barb Bjarneson and seconded by Robert Bailey that the ESC LHIN Board approve the following:*

Pursuant to section 25(2)(b) and section 26 of the Local Health System Integration Act, 2006, the LHIN finds that it is in the public interest to require the Leamington District Memorial Hospital to proceed with the integration described in this decision and the Party is hereby required to implement the following by June 23, 2015:

- *To continue to provide obstetrics services.*
- *To add five "Slow Stream Rehabilitation" beds at Leamington District Memorial Hospital.*
- *To work with the LHIN and its partners in examining the new Navigation Centre model, as proposed by the Expert Panel, and the redesign of birthing services at Leamington District Memorial Hospital.*
- *To develop a transition plan, communication plan, and operating plan for implementation in respect to this integration.*

Motion Passed

MOTION: *Moved by Mike Lowther and seconded by Lindsay Boyd that prior to the end of the 30-day period staff will provide the ESC LHIN Board with the financial effects of the Proposed Integration Decision.*

Motion Passed

Next Meeting

The Board discussed and confirmed the location of the next ESC LHIN Open Board Meeting May 26, 2015 as follows:

- Location - Chatham, ON
- Board Meeting – 1:00 pm start time (start time to be confirmed)

4. Adjournment

MOTION: *Moved by Lindsay Boyd and seconded by Robert Bailey to adjourn the "Special" Open Board Meeting @ 8:49 pm.*

Motion Passed

APPROVED: _____

Martin Girash
Martin Girash, Board Chair
Erie St. Clair LHIN

DATE: _____

APRIL 5, 2016

