

Central West LHIN | RLISS du Centre-Ouest

MINUTES OF THE BOARD OF DIRECTORS' MEETING

WEDNESDAY, MAY 25, 2016
 Commencing at 2:00 p.m.
 55 John Street (Village of Alton)
 Caledon, Ontario



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| Board Members Present: | Maria Britto (Board Chair), John McDermid (Vice Chair), Lorraine Gandolfo (Member), Suzan Hall (Member), Pardeep Singh Nagra (Member), Adrian Bitá (Member), Jeff Payne (Member) |
| LHIN Staff Present: | Scott McLeod (CEO), Brock Hovey, Mark Edmonds, Michele Williams, Tom Miller |
| Regrets: | Gerry Merkley (Member) |

1.0 Call to Order

Maria Britto, Board Chair, called the Board Meeting to order at 2:00 p.m. and noted regrets for Gerry Merkley, Board Member. There were no Observers in attendance.

1.1 Approval of Agenda

MOVED by Suzan Hall and **SECONDED** by Adrian Bitá, that the Regular Agenda for the Central West LHIN Board of Directors' meeting of Wednesday, May 25, 2016 be approved, as circulated.

CARRIED

1.2 Conflict of Interest

Maria reminded Members of the need to declare a Conflict of Interest with respect to any items that could potentially place them in a conflict situation. There were no declarations. She requested that all cell phones be turned off or muted during the meeting.

2.0 Consent Agenda

Maria reminded Board Members that the process is that they can ask questions for clarification from the Consent Agenda, but if further discussion is required, the item will be pulled and added to the Regular Agenda.

Scott advised that all action items from the Board Minutes of Wednesday, April 27, 2016 have been addressed.

He noted that he had heard back from Peel Public Health regarding the Board's inquiry regarding dental screening in French Language speaking schools. Peel Public Health has confirmed that dental screening does take place in both the Public and Catholic Boards' French Language speaking schools in the Region of Peel.

There was a request to pull Item #2.3 '*Explanation and Clarification of Actual Cost Per Weighted Case and Expected Cost Per Weighted Case*' from the Consent Agenda for further discussion. It was agreed that the item would be discussed immediately. Brock Hovey then reviewed the briefing note that had been included which provided a bit of background on the current 'trending' of actual versus expected costs and volumes for both William Osler Health System and Headwaters Health Care Centre. He noted that the LHIN is working with the hospitals and the Ministry to better understand the factors that may be contributing to this trending. It was noted that while the data presented in the graphs are correct, the Y-axis scale does not begin at "0" making the change look much more significant than it actually is. For example, Headwaters Actual Cost per Weighted cases has been increasing over the last number of years from \$4,909 to \$5,283; an increase of \$374 over 2 years, but because the Y-Axis begins at \$4,700 it makes this increase appear much more dramatic graphically. Brock noted that he would follow up again with Ministry staff to try to gain further insight into what might be driving this with respect to Headwaters, and will report back to the Board.

ACTION: Brock Hovey

MOVED by John McDermid and SECONDED by Pardeep Singh Nagra, that the Central West LHIN Board of Directors approves the Consent Agenda, as amended.

CARRIED

3.0 Report of the Board Chair and Chief Executive Officer

3.1 Report of the Board Chair

Maria provided a brief update on some of her meetings and activities over the past month, including updates on the status of LHIN Board recruitment, speaking engagements at various organizations including the Rotary Club of Palgrave and preparations for the Board of Directors' Retreat. She also provided an update on the work of the Healthy Communities Initiative, noting that this group is moving along very well.

Ken Topping advised that there is a group in Dufferin County called 'Headwaters Community in Action' (HCIA), who is doing some similar work and that he would forward their contact information to Maria.

ACTION: Ken Topping

3.2 Report of the Chief Executive Officer

Scott referenced his CEO Report, highlighting the following areas:

Health Links

There has been an exponential increase in the number of care plans related to Health Links in the Central West in the last quarter, far exceeding most other LHINs. The outcomes continue to show significant reductions in utilization of ED and inpatient volumes, as well as better 'Quality of Life'. Future evaluations will also include 'Patient Experience'.

Palliative Care/End of Life

The LHIN anticipates hearing soon regarding the first round of approvals for residential hospice beds, noting that based on a 'population-based assessment of needs', the Central West should have 36 Residential Hospice Beds. Currently we have ten, which is a significant gap.

Scott noted that Margaret Paan, has accepted the position of Director of the Central West Palliative Care Network. Margaret has been an active member of the Central West Network and will be able to transition easily into this role. She will have a dual reporting relationship to both the Central West LHIN CEO and the Regional Vice President of the Carlo Fidani Cancer Centre at Trillium Health Partners.

Hospital 2 Home

The Central West LHIN is one of six pilots that have been approved as part of the Home and Community Strategy. The pilot provides bundled payment to William Osler, who then manages the full continuum of care for 2 specific conditions, including the acute and short-term, post-acute community care. While still early days, the pilot is seeing significant improvements in length of stay and hours of care.

Headwaters Health Care Centre Groundbreaking

A ground breaking event for the \$10 million Ambulatory Care expansion and Operating Room upgrades at Headwaters Health Care Centre will take place May 26th. The community has waited a very long time for these much-needed improvements.

Senior Director Recruitment

This process for recruitment of the Central West LHIN Senior Director of Health System Integration is well underway with Knightsbridge, who have indicated that there has been considerable interest in the position.

4.0 Board Education/Generative Dialogue

There was no scheduled Board Education/Generative Dialogue session this month.

5.0 Strategic Dialogue

5.1 2015-2016 Annual Report

Board Members reviewed a first draft of the 2015-2016 Central West LHIN Annual Report and provided preliminary feedback. Scott advised that the document follows the usual required format and is due for

submission to the Ministry of Health and Long-Term Care by June 30, 2016. Board Members were asked to provide feedback or suggested changes by June 10th. The document will be revised accordingly, and a final Draft will be brought to the June Board Meeting for approval.

5.2 2016-2017 Annual Business Plan

A final annotated draft of the 2016-2017 Annual Business Plan (ABP), incorporating changes requested by the Ministry was reviewed by Board Members and a brief discussion followed. The final ABP is due to the Ministry of Health and Long-Term Care by June 17th.

5.3 Executive Leadership Development in the Central West LHIN

Scott advised that the Executive Leadership Development Program has now completed three modules with approximately 45 participants at each, for a total of approximately 135 graduates including several primary care physicians, many of them who are highly engaged and now attending Governance & Leadership and other LHIN events. He noted that it has been a highly successful program and requested the Board's approval of a 4th module, subject to the LHIN receiving the Community Funding and having availability of one-time funding. A brief discussion followed.

MOVED by John McDermid and SECONDED by Ken Topping, that the Central West LHIN Board of Directors approves the continuation of the Central West Executive Leadership Development Program for 2016-2017, subject to receiving our Community Funding and having availability of one-time funding.

CARRIED

6.0 Fiduciary Dialogue

6.1 Verbal Report of the Finance & Audit Committee

Adrian Bitz provided an overview of discussions at the Finance & Audit Committee meeting Tuesday, May 24, 2016 noting that the Committee had reviewed the Post Audit Report and audited financial statements with Steve Stewart from Deloitte. Steve had advised that it had been a very clean audit, that good internal controls were in place, and that the LHIN staff had been very cooperative throughout the process.

Adrian advised that as per usual practice, all staff had been excused from the meeting for a brief discussion with Committee Members and the Auditor only.

MOVED by Jeff Payne and SECONDED by Lorraine Gandolfo, that the Central West LHIN Board of Directors approves the 2015-2016 Central West LHIN Post Audit Report and audited financial statements for the period ending March 31, 2016, as circulated.

CARRIED

Adrian advised that Committee Members had also reviewed the final 2015-2016 Funding Allocations and were very pleased that staff had been able to move the majority of the funding out to the health service providers very quickly this year. Staff were congratulated on their efforts.

6.2 Verbal Update from Quality Committee

John McDermid advised that the Quality Committee had not met in May, but that he had recently participated in interviews for the Clinical Quality Lead position, announcing that Dr. Tamara Wallington had been the successful candidate. He noted that Dr. Wallington is a staff physician at William Osler Health System in the Department of Medicine, and Corporate Medical Director for Quality and Patient Safety. In her new role, she will have the opportunity to influence positive change that will result in improved patient outcomes, experience of care and value for money with the ultimate goal of aligning the Quality agenda while engaging Central West LHIN communities to build on and help accelerate existing efforts to promote a culture of quality.

7.0 In-Camera Session

MOVED by Ken Topping and SECONDED by Pardeep Singh Nagra that, at 3:50 p.m., the Central West LHIN Board of Directors consider Matters of Public Interest in a Closed Session as set out by the Local Health Integration Act, 2006, s.9(5)(a), and further, that Staff Members in attendance be invited to stay for this portion of the meeting.

CARRIED

MOVED by John McDermid and SECONDED by Adrian Bitz that, at 4:20 p.m., the Central West LHIN Board of Directors' meeting be moved Out-of-Camera and back into the Regular Session.

CARRIED

8.0 Adjournment of Board Meeting

MOVED by Suzan Hall and SECONDED by Jeff Payne, that there being no further business for discussion, that the Central West LHIN Board of Directors' Meeting of Wednesday, May 25, 2016 be adjourned at 4:20 p.m.

CARRIED

Maria Britto, Board Chair

Scott McLeod, CEO