

Central West LHIN | RLISS du Centre-Ouest

MINUTES OF THE BOARD OF DIRECTORS' MEETING

WEDNESDAY, APRIL 27, 2016

Commencing at 5:00 p.m.

Central West LHIN Office, 8 Nelson Street West, Suite 300

Brampton, Ontario



Board Members Present:	Maria Britto (Board Chair), John McDermid (Vice Chair), Gerry Merkley (Member), Lorraine Gandolfo (Member), Suzan Hall (Member), Pardeep Singh Nagra (Member), Adrian Bitra (Member), Jeff Payne (Member)
LHIN Staff Present:	Scott McLeod (CEO), Brock Hovey, Mark Edmonds, Tom Miller, Andrew Hussain, Yvonne Sinniah, Michele Williams
Regrets:	Ken Topping (Member)
Guests:	Dr. Eileen de Villa, Medical Officer of Health, Region of Peel Janette Smith, Commissioner of Health, Region of Peel

1.0 Call to Order

Maria Britto, Board Chair, called the Board Meeting to order at 5:05 p.m. There were no Observers in attendance.

She welcomed guests Dr. Eileen de Villa, Medical Officer of Health for the Region of Peel and Janette Smith, Commissioner of Health for the Region of Peel who will be providing an overview of Peel Public Health and its mandate. She also welcomed Mark Edmonds to the meeting. Mark is the Interim Senior Director of Health System Integration while recruitment is underway.

1.1 Approval of Agenda

MOVED by Gerry Merkley and SECONDED by Suzan Hall, that the Regular Agenda for the Central West LHIN Board of Directors' meeting of Wednesday, April 27, 2016 be approved, as circulated.

CARRIED

1.2 Conflict of Interest

Maria reminded Members of the need to declare a Conflict of Interest with respect to any items that could potentially place them in a conflict situation. There were no declarations. She requested that all cell phones be turned off or muted during the meeting.

2.0 Consent Agenda

Maria reminded Board Members that the process is that they can ask questions for clarification from the Consent Agenda, but if further discussion is required, the item will be pulled and added to the Regular Agenda.

Scott advised that all action items from the Board Minutes of Wednesday, March 23, 2016 have been addressed.

There was a request for a correction to be noted in the Quality Committee minutes of March 7, 2016. The Quality Committee minutes of March 7th will be amended to reflect that Jeff Payne had been Acting Committee Chair for that meeting and the minutes for the official record will be re-signed accordingly. There was also a minor change noted in the motion to approve the minutes under Item #3.0 'Approval of Minutes'.

Suzan Hall indicated that as noted under Item # 5.2 of the CEO Report 'Enterprise Risk Management', she would like to see some of the risks that had been identified by staff as a result of the staff survey and workshop regarding the IHSP-4. Brock indicated that this is something that can be incorporated into the next Risk Report to the Board.

ACTION: Brock Hovey/Staff

MOVED by Jeff Payne and SECONDED by Lorraine Gandolfo, that the Central West LHIN Board of Directors approves the Consent Agenda, as amended.

CARRIED

3.0 Report of the Board Chair and Chief Executive Officer

3.1 Report of the Board Chair

Maria provided a verbal update on meetings and events that she had attended over the past month, including attending a ceremony to mark the redevelopment of Faith Manor (part of Holland Christian Homes), a meeting with the City of Brampton, and the Central West LHIN Governance & Leadership Forum on 'Creating a Culture of High Performance' as well as many others.

She also provided an update on the current status of Board Member recruitment for the Central West LHIN, noting that approval had finally been received to post the ad through the Public Appointments Secretariat. The ad is scheduled to be posted from April 26th – May 10th, inclusive. Maria further advised that the LHIN will be requesting an extension of the posting and targeted communications for the advertisement are now underway. A brief discussion followed.

3.2 Report of the Chief Executive Officer

Scott referenced his CEP Report, highlighting the following:

Health Service Funding Reform (HSFR)

The Central West LHIN has received and shared the Hospital funding with William Osler and Headwaters. William Osler will receive \$7.6 million in new base dollars. Unfortunately, Headwaters will see a reduction of \$262,000 which is principally a result of the cost per weighted case increases over the last number of years relative to the province. A meeting has been scheduled with Headwaters in the next couple of weeks to review the details of the complex calculations, implications and strategies to address the reduction. It was requested that Board Members be provided a high level explanation in the event they are asked questions and further, that if asked, Board Members refer all requests to the LHIN CEO.

ACTION: Scott McLeod

Central West LHIN Senior Director Recruitment

Scott noted that the recruitment process is currently under way. Central West LHIN has engaged Knightsbridge, the successful recruitment firm, following a targeted open Request for Services for recruitment of the Senior Director of Health System Integration position. It is expected that there will be significant interest in this position.

'For Information Only' Section for Board Members

Scott brought Members' attention to a new section of the Board Package that has been added, called 'For Information Only', for sharing updates and news. This month, we have included items on Physician Assisted Death, the Engagement and Consultation Summary, correspondence to Minister Hoskins regarding future LHIN governance requirements, and an announcement from CANES with respect to an innovative partnership with OTN and William Osler.

Bethell Hospice

Nilda Patey, Executive Director has resigned her position at Bethell Hospice and their Board has started the search for a replacement.

Year-End and Annual Audit

Scott noted that the fiscal year-end is an extremely busy time for staff, both trying to get all remaining funding out prior to the year-end as well as preparing for the annual year-end audit process. The audit will take place the week of April 25th – 29th.

4.0 Board Education/Generative Dialogue

4.1 Peel Public Health - Overview

Maria welcomed and introduced Dr. Eileen de Villa and Janette Smith who provided a comprehensive and timely overview of the work of Peel Public Health and 'Public Health across Ontario', including mandate, governance structure and funding.

A good discussion followed, touching on the health status of Peel and the Central West LHIN communities and some comparisons over the past few years with respect to health status in several key areas including: physical inactivity/physical fitness levels, overweight and obesity, eating behaviours, diabetes, ethno-cultural diversity and health, active transportation (commuting), births and birth rate, income distribution of families and tobacco use. The presentation ended with a discussion of 'Health System Sustainability', and some of the opportunities as identified in the Patients' First Discussion Paper.

There was a question from Lorraine Gandolfo regarding screening in the French School Boards. Dr. de Villa indicated that she would follow-up and report back to the LHIN.

ACTION: Peel Public Health/Scott McLeod

There was a request by Suzan Hall for the Board to receive copies of the Public Health reports that had been referenced. Scott advised that he receives the reports on a regular basis and would share with the Board, as appropriate.

ACTION: Scott McLeod

5.0 Strategy Dialogue

5.1 eHealth 2.0

Scott welcomed Andrew Hussain, Regional CIO for the Central Ontario LHINs. Andrew provided Members with an update on eHealth 2.0, which is a significant undertaking with multiple components, including:

- eHealth Strategy 2.0 – ensuring that eHealth advances health system transformation in a sustainable, measurable way, while maximizing the value of existing assets;
- eHealth Governance 2.0 – creating the conditions to develop and advance the eHealth strategy through Ministry leadership and collaboration with key partners; and
- eHealth Privacy and Information Management 2.0 – building on the eventual passage and implementation of Bill 119, the Health Information Protection Act (HIPA).

Andrew then provided a brief overview of the three major components and some of the provincial and local priorities associated with each, and answered questions from Board Members.

5.2 Telemedicine/Telehomecare

Yvonne Sinniah, Director of Health System Integration responsible for the Telemedicine/Telehomecare file, provided a comprehensive overview of the two programs and the significant impact and success associated with both of these programs. Both programs have received a very high level of feedback regarding satisfaction.

5.3 2016-2017 Funding Update

Brock provided the Board with a status update on the 2016-2017 Health Service Provider (HSP) funding as at April 2016 and highlighted potential challenges. He explained that the LHIN had received notifications from the Ministry for the following:

- Pay for Results (P4R) funding, which is funding targeted to enhance the efficiency of emergency department performance and system patient flow, and
- Hospital Health System Funding Reform (HSFR) change impacts.

As a result of the discussion that followed, it was requested that Board Members be provided with a high level overview of the funding, peer comparisons, and an explanation of the changes, in case they receive questions.

ACTION: Brock Hovey

6.0 Fiduciary Dialogue

6.1 Verbal Report of the Quality Committee

John noted that at the meeting on April 11th, Committee Members had discussed the possibility of holding a Central West LHIN Quality event and awards ceremony although the timing for the event has not yet been confirmed.

He further advised that on May 2nd, he would be participating in interviews for the Central West LHIN Clinical Quality Lead position, a position that will report to both Health Quality Ontario and the Central West LHIN.

He indicated that visits to the health service providers over the past few months had gone very well and that this is something the Committee hopes to continue again later this year.

Finally, he advised Board Members that the Committee had made the decision to cancel the May 2016 Quality Committee meeting.

6.2 Verbal Report of the Governance Committee

Lorraine provided an overview of discussions that had taken place at the Governance Committee meeting of Thursday, April 14th noting that three documents had been discussed at that meeting, and included in the Board package, for information only, as follows:

- Pan-LHIN Whole Board Evaluation – Comparative Results for the 14 LHINs
- Central West LHIN Governance & Leadership Forum Briefing Note – April 26, 2016
- Central West LHIN Whole Board Evaluation 'Opportunities for Development' Action Plan

6.3 CEO Quarterly Attestation – 2015-2016 4th Quarter (Q4) Ending March 31, 2016

Scott briefly reviewed his quarterly CEO Attestation, for the 2015-2016 4th Quarter (Q4), ending March 31, 2016. He noted that the Pan-LHIN 'Exception' regarding the acquired insurance beach is still in force and that the 14 LHINs are endeavouring to resolve this accidental breach by seeking approvals required by LHSIA, the Financial Administration Act, the MOU and the MLPA. The LHINs are still awaiting a response from the Ministry.

MOVED by John McDermid and SECONDED by Jeff Payne, that the Central West LHIN Board of Directors approves the CEO Quarterly Attestation for the 4th Quarter (Q4) of 2015-2016, ending March 31, 2016, as presented.

CARRIED

6.4 H-SAA Amending Agreement

Brock Hovey provided an overview of the 2016-2017 Hospital Sector Accountability Agreement (HSAA) – 2nd Amendment noting that it requires Board approval. He noted that the Pan-LHIN HSAA Advisory Committee has very nearly reached agreement on the terms of a new, simple, HSAA template which will be entered in with hospitals that do not also provide MSAA or LSAA services. He advised that the Central West LHIN plans to execute the attached 2016-2017 HSAA Amending Agreement with each of its two hospital corporations, extending the current agreement to March 31 2017, and to continue monitoring the achievement of performance obligations throughout the year. After a brief discussion, with questions from Board Members, the following motion was tabled:

MOVED by John McDermid and SECONDED by Pardeep Singh Nagra, that the proposed Hospital Sector Accountability Agreement (HSAA) Amending Agreement to be made as of July 1, 2016, and amending the 2008-2016 HSAA by extending its term to March 31, 2017, be approved as presented to the Board.

CARRIED

7.0 In-Camera Session

MOVED by Lorraine Gandolfo and **SECONDED** by Suzan Hall, that at 8:30 p.m., the Central West LHIN Board of Directors consider Matters of Public Interest in a Closed Session as set out by the Local Health Integration Act, 2006, s.9(5)(a), and further, that Staff Members in attendance be invited to stay for this portion of the meeting.

CARRIED

MOVED by Gerry Merkley and **SECONDED** by Adrian Bitá, that at 9:15 p.m., the Central West LHIN Board of Directors' meeting be moved Out-of-Camera and back into the Regular Session.

CARRIED

8.0 Adjournment of Board Meeting

MOVED by Suzan Hall and **SECONDED** by Gerry Merkley, that there being no further business for discussion, that the Central West LHIN Board of Directors' Meeting of Wednesday, April 27, 2016 be adjourned at 9:15 p.m.

CARRIED

Maria Britto, Board Chair

Scott McLeod, CEO